



**Future
Focus**

TATA ELXSI

Annual General Meeting 2026

Manoj Raghavan
CEO and Managing Director

24 June 2026

FUTURE FOCUS : BUILDING THE NEXT PHASE OF GROWTH

Through **AI-led Innovation**, **Design Driven Engineering** and **Software Defined Platforms**



FUTURE READY PRODUCTS & SERVICES

Adaptive | Personalised | Always Upgradable



EXPERIENCE REIMAGINATION

Products | Services | CX



DESIGN

HUMAN-CENTRED DESIGN

User Behaviour | Need | Context



DOMAIN

INTELLIGENT SYSTEMS

Modular | Scalable | OTA-Ready

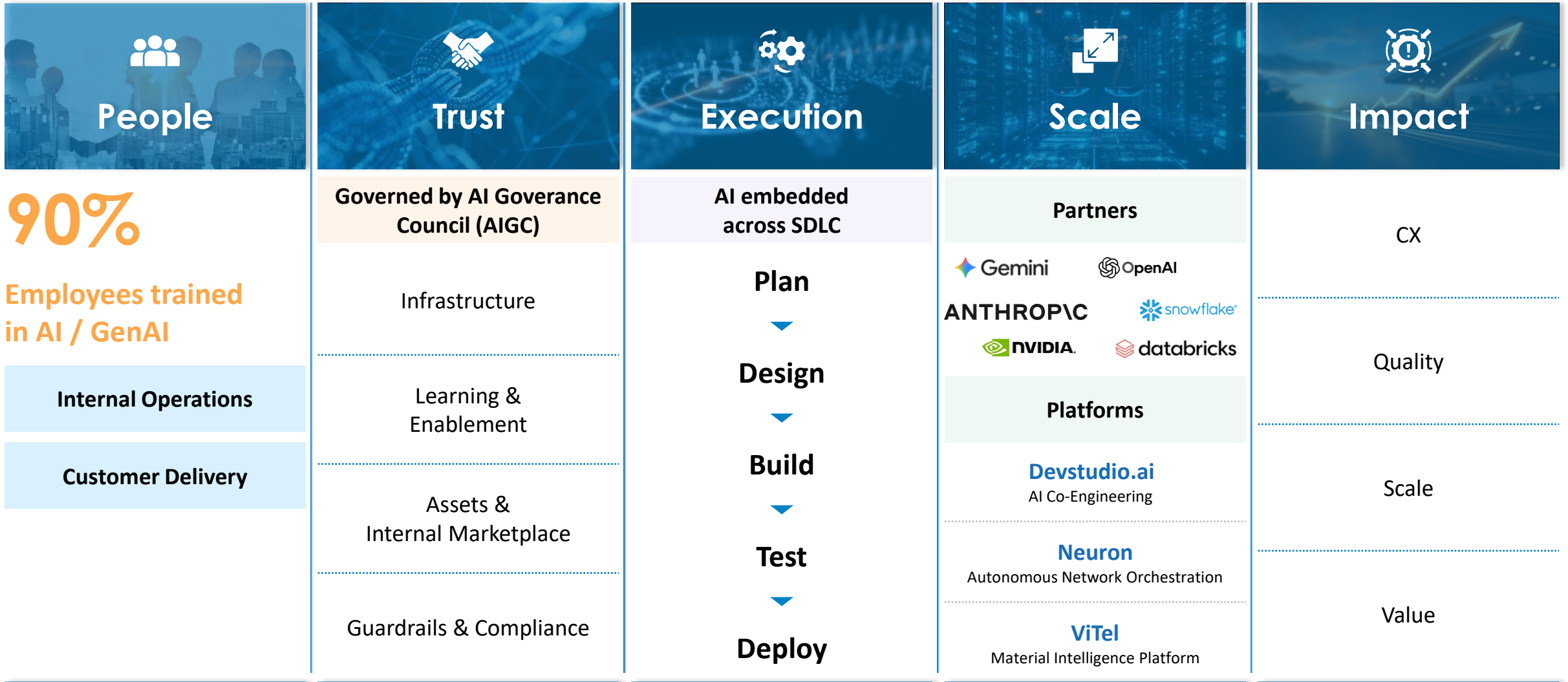


AI

AS A CO-ENGINEER

AI Embedded Across SDLC

AI AT ENTERPRISE SCALE



WINNING WITH AI



Tata Elxsi wins the AWS “AI for Bharat” Hackathon, competing with the best across industries | April 2026

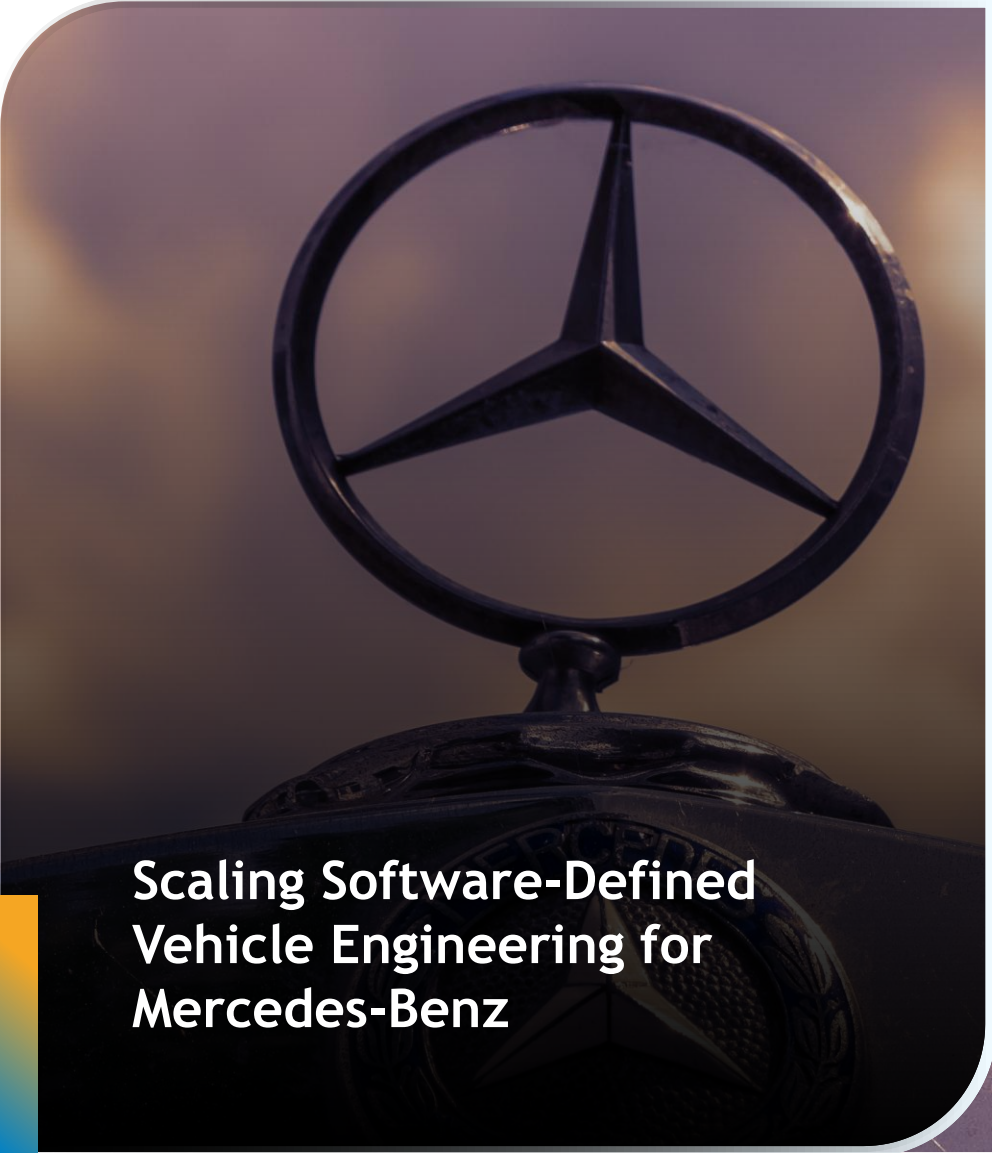


Tata Elxsi wins the Google Cloud Gen AI Hackathon for its Next-Generation Manufacturing Innovation | November 2025



Enabling Suzuki's Software-Defined Vehicle programmes through cloud-based validation



A close-up photograph of the Mercedes-Benz logo (a three-pointed star in a circle) mounted on the hood of a car. The logo is dark and metallic, set against a blurred background of a sunset or sunrise with warm orange and purple tones. The car's hood and grille are visible in the foreground, also in shadow.

**Scaling Software-Defined
Vehicle Engineering for
Mercedes-Benz**



**Tata Elxsi delivers Fuselage
Assembly Jig to HAL ARDC
for CATS Warrior UAV**





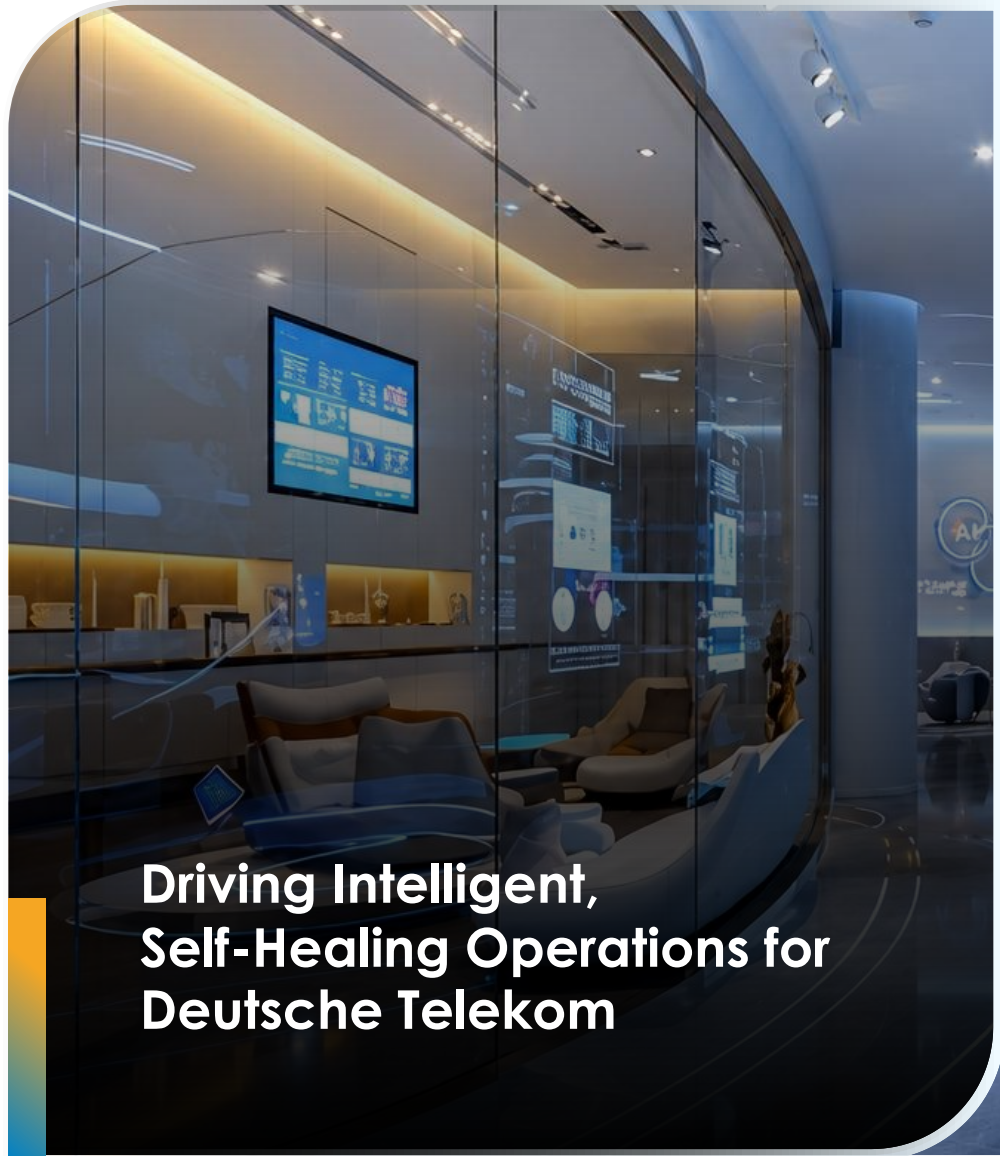
Partnered with NOVA Control Tecnologix to co-develop Kavach 4.0, an advanced safety system for railway networks





**Advancing Global Cardiac
and Vascular Innovation
with Terumo Corporation**





**Driving Intelligent,
Self-Healing Operations for
Deutsche Telekom**



CORPORATE SOCIAL RESPONSIBILITY (CSR)

Scalable | Inclusive | Measurable Impact



JEEVIKA

- More than **4,000 students** supported with **Job Readiness Skills**
- **1,120** tribal farmers trained in climate-smart agriculture, boosting water-use efficiency by **50%**



NEERANJALI

- **5,700+** people provided access to **clean potable water**
- Provided **1,20,000** people with **access to pristine shoreline** via **beach cleanups**



NIRAMAY

- Supported research projects in cancer care & assistive technology for specially abled



SHIKSHA

- **250** graduate scholarships; **1,000** girls supported
- **19,000+** direct and **76,000+** indirect beneficiaries reached



SAHAJEEVAN

- **70,000+** people from marginalized communities benefitted from sponsored health camps



PARYAVARAN

- **30,000+** trees planted, enhancing biodiversity through large-scale afforestation and lake restoration
- **40,000** litres of greywater treated daily

TURNING COLLECTIVE EFFORT INTO MEANINGFUL IMPACT



1,17,867+ volunteering hours in FY 26

10.12 PCVH

Total Events: 242

Total Volunteers: 5567

SUSTAINABILITY

Goals



Carbon Neutral by **2030**



Zero waste to landfill by **2025**

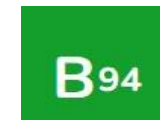


Net-Zero by **2045**

Accelerated Progress



Recognitions/ Rankings





THANK YOU